

PROGRAM REVIEW REPORT

North County Charter Elementary School (NCCES)

MSID: 5003

Academics

North County Charter Elementary School teachers and administrators are committed to providing a high-quality education to their students. While teachers maximize instructional time by teaching from the beginning to the end of the class period, student engagement is high across grade levels and teachers have excellent classroom management, OptimaEd's Director of Academics has identified areas in which additional academic support is recommended in order to raise student achievement. This proposal outlines a plan for academic support in several critical areas: culture, curriculum and instruction, a revised staffing plan for the academic team, a professional development plan and support for the school's academic leadership team.

Culture Plan

Creating a school culture with consistent procedures and expectations for all grade levels, in all areas of the school is crucial for the success of any educational program. The support plan will begin by working with—the team to create a Culture Plan specifically for North County Charter Elementary School. The components of this plan cover procedures for the beginning of the school day, universal expectations, classroom, lunchroom, restroom, outdoor and dismissal procedures and will promote student engagement and encourage students to exercise self-government resulting in virtuous behavior. This will lead to an atmosphere and attitude conducive to the maximum academic growth of all students.

Curriculum and Instruction

A strong curriculum is fundamental to student achievement. We are committed to providing guidance for curriculum adoption for the core subjects for all grade levels, based on the charter, best practices, and research-based methods, as well as supporting the leadership team in a timeline and plan for implementation. The school's charter contract (I.D.1.a.) with Indian River County Public Schools outlines the educational program and curriculum:

To improve overall academic performance of students through the emphasis on reading achievement, "good student" skill development, and character development. The academic curriculum will be based around a phonics based program designed to meet the individual needs of beginning readers. An integrated reading program within the various subject areas using a thematic approach to instruction coupled with attention to mastery of knowledge and skills will be the basis of curriculum and the criterion for student advancement. In addition we will expand on its content and use creative and innovative methods of delivery making challenging learning experiences for all students.

Optima recommends evaluating all current curriculum to ensure these resources match the charter contract goals, are knowledge-based, and consistent with high academic achievement goals. We offer innovative educational <u>products</u>, such as virtual reality (VR) courses and field trips, that can supplement NCC's current program to bring increased student engagement and performance. We propose that improvements are made in the structure and resources for MTSS as this is critical for closing the achievement gaps in the areas of reading and math.

Revised Staffing Plan

Having the necessary positions to provide teacher support is critical for the school's success. We will work with the team to develop a staffing plan that aligns with the school's mission and goals. This may involve reviewing job descriptions and identifying additional staffing needs for the academic team. Additional staffing provided by Title I in the 2023-2024 school year will be a valuable resource for expanding interventional faculty.

Professional Development Plan

Ongoing professional development is essential for educators to provide high quality instruction. Our support will include a suggested professional development plan that can be tailored to NCC, which will include opportunities for teachers and staff to engage in professional development activities such as workshops, conferences, and Back-to-School-Training in August, led by faculty and administrators at North County Charter, OptimaEd and/or other vendors.

Support for School Leadership

Our Director of Academics has spent two decades working in charter schools and would provide consulting services by working alongside Mr. Potter and the administrative team, assisting with developing a school culture plan, providing guidance in selecting curriculum and support to continue to improve instruction, revise the staffing plan, create a professional development plan, and grade level curriculum maps and pacing guides. In addition, the leadership team has expressed a need for an online lesson planning software, as well as a program for teacher evaluations in which we can offer suggestions and demonstrations for both.

Overall, our academic support plan for North County Charter Elementary School is designed to come alongside the academic administrative team to help the school achieve its goals of increasing and retaining enrollment, as well as improving student achievement. We look forward to the opportunity to work with the school and its leadership team to achieve these goals.

Human Resources

Benefits

NCC uses CoAdvantage for payroll, benefit administration, and human resource services. CoAdvantage provided 22-23 group health renewal rates at some point prior to the September/October 2022 open enrollment. The renewal document reviewed indicated a 12.8% premium increase with additional cost to the school of \$34,152. Board minutes posted to the school's website did not indicate that this proposed cost increase was reviewed, nor did internal document reviews indicate that alternative group health proposals were requested from CoAdvantage.

North County Charter School, Inc. Policy Period 10/1/2022 through 9/30/2023

	FL	Current P 1500/20% 05771	FL	Proposed P 1500/20% 05771	F	Current L P 3500/20% 05774	F	Proposed L P 3500/20% 05774		Current FL P 6600/0%		Proposed FL P 6500/0%
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We recommend that the school's finance team collaborate with the board to ensure employee group health and ancillary programs are attractive to employees, competitively priced, and reviewed annually to ensure any cost increases are presented with explanation and alternatives.

During our review, it was noted that a full-time substitute teacher was not offered benefits. NCC should ensure that it reviews all employees with its PEO, CoAdvantage, and receives recommendations in writing from CoAdvantage regarding benefit eligibility.

According to Mr. Miller, full-time employees receive five days of paid time off annually. The unused portion may be cashed out at the end of the contract year, but time taken in excess of the five days is deducted from the employee's final paycheck for the contract.

We did not have access to the retirement plan documents, but have noted 2 different waiting periods mentioned regarding the school's 401K plan: 6 months and 12 months. In order to remain competitive with other schools, NCC's board may want to consider amending the 401K plan to remove waiting periods for enrollment and ensure vesting and matching are attractive.

We recommend the school utilize anonymous staff surveys to obtain employee feedback on their level of satisfaction with current benefits.

Internal Control

Segregation of Duties

Mr. Ken Miller was the sole individual reconciling all school bank accounts. Mr. Miller also possessed a school debit card in his name and was authorized to sign checks on the school's accounts. We recommend that any individual with signing authority or spending privileges be prohibited from reconciling any accounts.

Mr. Miller also sourced the school's auditor, Nuttall Donini, after performing what he described as a search of firms in a 25-mile radius of the school. We recommend that the school follow the directives in Florida Statute 218.391 regarding the process for selecting an auditor, rather than permitting the employee tasked with financial management to select the firm who will be reviewing his or her work.

Supervision

The current organizational structure did not reveal any regular oversight of the Business and Finance Manager's work, e.g., the school does not have a Chief Financial Officer or Finance Director to provide supervision, training, guidance, or assignments to the manager. Mr. Miller had utilized Nuttall Donini for some support on reconciliations and bookkeeping, but we advise against using the auditing firm for ongoing financial work.

Supervision of the business manager role could be achieved by documenting the position's reporting to the governing board; securing an outside firm to supervise the school's financial activities, apart from the auditing firm; establishing a finance committee; and ensuring that there are board members with adequate financial background and availability to review financial activity.

Regardless of what structure the school ultimately decides upon, we recommend the finance side of operations continues to collaborate with the academic side to demonstrate transparency, obtain feedback on the annual budget, and remain involved in grants and fundraising.

Policies

We did not find board approved financial policies for the school. These should be developed and approved this fiscal year, and provide a sound framework for the approval of contracts, including dollar amounts requiring board approval, the budgeting process, auditing, reconciliations, purchasing, inventory, grants, cash management, loans, capitalization, and financial emergencies. OptimaEd can provide templates if needed.

Chart of Accounts & Bookkeeping

In order to better reflect the financial activities of the school and provide a more thorough understanding of these activities, corrections and updates should be made to the school's QuickBooks commencing with fiscal year 2024. Corrections could be made to the current year's transactions if requested by the board and at an additional cost to be determined.

We found expense items booked to revenue accounts, NSLP transactions recorded in the incorrect accounts, missing revenue breakdown for FEFP categoricals, and incorrect reporting of payroll expenses.

These types of errors result in an inaccurate view of the school's financial activity, performance against budget, and hinder management's and the board's ability to make informed decisions.

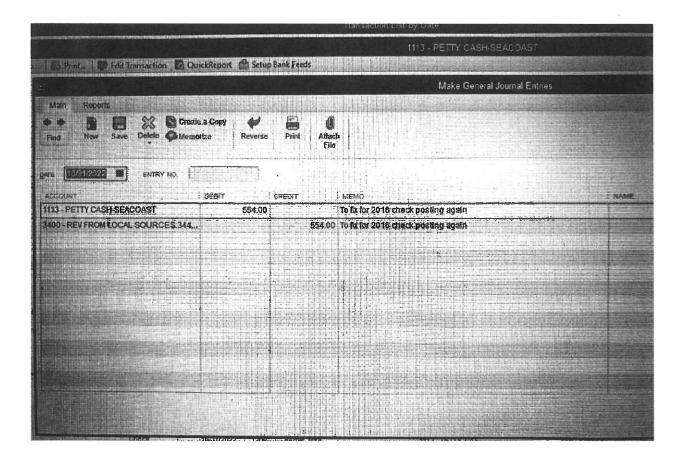
Our recommendations also include the use of class codes to separate various programs within the school, e.g., fundraising, federal grants, and voluntary pre-kindergarten (VPK).

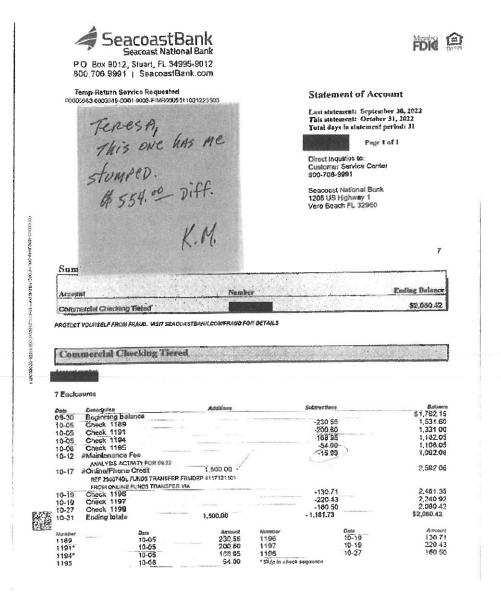
Financial Statements

Our review of board meeting minutes and conversations with Mr. Miller indicated that Nuttall Donini prepared the GASB reports per the school's charter contract and these reports were provided to the board at scheduled meetings along with what meeting minutes describe as a balance sheet and bank statements. We recommend a monthly financial packet be issued, to include a balance sheet, profit and loss statement, a statement of cash flow, and a budget versus actual report with notes on variances. All school bank account statements should be included in the monthly packet with account numbers redacted. Financials should be reviewed at every regular board meeting and whenever requested by the board.

Journal Entries

A journal entry sampled from 10/31/2022 indicates that an entry was made to facilitate the reconciliation of the school's Seacoast bank account ending in 281. Mr. Miller made a note of a reconciliation difference, presumably to Nuttall Donini. The 10/31/22 journal entry references the re-posting of a check from 2016 but does not specify the check number or payee, nor does the journal entry include a reference number and initials of the user. Optima recommends that journal entries include an entry number and initials of the user. Entries should include enough detail to support the transaction's purpose and appropriateness.





Modernization

The school's financial and compliance related documents are stored on site in filing cabinets. A review of recent documents indicated that calculations and reports were sometimes being performed by handwritten calculations. We recommend the use of spreadsheets and word processing software to issue reports, summarize data, and make calculations.

VACUULINESS REFORDED TO 2 CONTINUES ORDER

NCC has an existing shared Google drive. We created a folder system for financial records, and recommend all related documentation be uploaded to these folders. In addition to providing transparency within the organization, the electronic files will support document retention rules and auditing requests.

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VPK -	10,589.78
ESE -	11,699.57
NURSE	4,739.13
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Budget

We have not had access to prior budget files which include the assumptions used to calculate revenue, expenses, staffing, enrollment, and capital purchases. We will provide a draft enrollment plan, staffing plan, and 2023-2024 budget for consideration.

Grants

NCC has received federal ESSER grants and has received provisional approval for Title I funding for the 2023-2024 school year. Mr. Potter's experience with Title I will be a tremendous asset to the school as it implements Title I funding. We recommend classifying all grant revenues and expenditures to the specific program in accounting software to ensure proper tracking. All grant reimbursement or payment activity (emails or other correspondence) through the school district should include the principal and be reported at least quarterly to the governing board.

Compliance

School Website (https://www.nccharter.org/)

We recommend NCC's website include a search feature.

The following information was missing from the school's website and should be corrected per the corresponding Florida statute.

- a. Capacity on Website per <u>Open Enrollment statute FS 1002.31</u>, which requires school districts and charter schools to identify and disclose on their websites the capacity for its schools, by grade level, and to update the data every 12 weeks.
- b. Reporting of Child Abuse per <u>FS 1006.061(2)</u> and <u>FS 1006.061(4)(a)</u>

- c. FortifyFL advertising on school website per FS 943.082(3)b.
- d. Contact information for the school's custodian of public records per FS 119.12
- e. Public Records Statement per FS 668.6076
- f. The school's academic performance per FS 1002.33 (9)(p)(1)
- g. The programs at the school per FS 1002.33 (9)(p)(1)
- h. The school's annual budget per FS 1002.33 (9)(p)(1)
- i. The school's grade pursuant to s. 1008.34 per FS 1002.33 (9)(p)(1)
- j. Parent Representative per FS 1002.33 (9)(p)(2)
- k. Educator Misconduct Brochure Per FS 1006.061(2)
- I. Controlled open enrollment process per FS 1002.31(3)
- m. Student Progression Plan per FS 1008.25(2)(b)
- n. Identification of the school's Title IX Coordinator and detail of Title IX policies and grievance procedures 34 CFR 106

The following updates for the website are recommended:

- a. Code of Student Conduct per FS 1006.07(2)
- b. School Handbook is dated 2019-2020. Recommend updating to current school year.
- c. Academic Calendar is stated in Parent Handbook to follow the district. Recommend creating an NCC Academic Calendar and posting it to website for ease of family access to school closures and holidays.

Enrollment Lottery

We recommend the use of SchoolMint software to track applicants, manage registration information, and ensure compliance with Florida statutes regarding charter school enrollment. We noted that there is no enrollment feature on the school's website to aid interested families in joining the school. Per 1002.31, the school cannot limit enrollment if it has capacity.

Policies and Procedures

School policies are incomplete. We provided Series 2000 (student policies) as templates, and can submit additional policy templates as needed. We recommend the school develop procedures for important tasks to ensure consistency, training, and compliance.

Human Resources

The school noted that prior administrations did not maintain complete personnel records, including documentation of background and reference checks. The current school leadership has corrected this, and we recommend a written procedure and policy be developed and shared with staff to ensure compliance with the charter contract, F.S. 1012.315, F.S. 1012.32, and F.S. 1002.33.

Governing Board Meetings

Board meeting minutes posted to the school's website do not include supporting documents, e.g., price quotes and financials. Board meeting records are not archived on the school's Google drive.

We recommend all meeting documents be stored on the school's Google drive, and a motion tracking spreadsheet be developed to document board approvals and resolutions. A board approval calendar should be maintained to ensure all annual requirements are met, e.g., teacher out of field, audit, budget, and 990 approvals.

Confidentiality of Records

A review of the school's 22-23 insurance binders also included 6 IEP meeting notices from August 2022, presumably due to the use of a shared copier.

To preserve the confidentiality of student records and other sensitive documents, provide ease of access for various departments, and aid in the processing of public records requests, we recommend utilizing the school's current Google drive to archive all documents, and restrict printing of ESE-related documents to the Student Services Director and/or ESE teacher printers.

Teacher Out of Field Lists

The school provided the teacher out of field lists for surveys 2 and 3 of the 2022-2023 academic year. However, the board did not review and approve the lists for each survey period, which is required.

We recommend the scheduling of special board meetings during survey weeks to document the board's approval of teachers who are designated as out of field. Develop an intent-to-earn form for teachers who are flagged as out of field, and assist each in obtaining the endorsement and/or certification required to cure the out of field label. See Exhibit A, Schedule of State Processing Dates.

Insurance

We reviewed the certificates of insurance, see Exhibit B, provided by the school's broker, Egis Insurance & Risk Advisors. The following summarizes the school's current policies versus insurance requirements outlined in the charter contract dated June 26, 2013, and expiring June 30, 2028.

Coverage Type	Contract Requirement	22-23 Policies	Recommendations
Crime	\$100,000/loss limit; \$10,000	\$60,000 limit; \$1,000	Increase limit to comply with
	max deductible	deductible	charter contract
Property	\$25,000 max deductible except	Wind: 3% TIV;	Review contents inventory to
	wind: 5%/\$25,000 minimum	\$2,500 max	ensure value on policy is accurate.
		deductibles on	Ensure building value is accurate
		bldg., contents,	via appraisal for replacement cost
lii		flood	or similar method.
School Leaders	\$1M/claim annual aggregate;	\$3M/claim; \$3M	EPLI is also being billed by
Liability &	\$25,000 max deductible/claim	aggregate; \$2,500	CoAdvantage. February's fee was
Employment		deductible	\$265.97 (estimated annual
Practices Liability			premium: \$3,192). Check Egis
			policy for cost and duplication of
			coverage against CoAdvantage.
Workers'	Florida limits;	Pending response	Verify coverage with
Compensation	\$500,000/accident; \$500,000	from CoAdvantage	CoAdvantage; ensure contractors
	disease policy limits; \$500,000		who work on site maintain
	disease each employee		adequate workers' compensation
			coverage.
Automobile	\$1M/person; \$1M/accident;	\$1M combined	none
	\$1M combined single limit	single limit	
	each accident		
General Liability	\$1M/occurrence, \$3M annual	\$1M/occurrence,	none
	aggregate	\$3M aggregate	

Information Technology

Optima's IT Director visited the school for a site visit and noted that the current IT vendor has a good working relationship with the school, and staff feedback on IT topics was positive.

Food Service

The school was operating as a School Food Authority (SFA) to conduct the National School Lunch Program (NSLP) and School Breakfast Program (SBP). The Florida Department of Agriculture and Consumer Services (FDACS) oversees the NSLP and SBP programs, both of which are federally funded. Compliance with all FDACS requirements, requests, correspondence, and documentation is vital to the continued operation of NSLP and SBP.

FDACS notified NCC via certified mail on January 5, 2023 that the school was suspended from participating in the NSLP and SBP programs due to FDACS' finding of NCC as "Seriously Deficient" as a result of NCCS' failure to complete a Corrective Action included in a previously issued Administrative Review. (See Exhibit C)

Based on the school's free and reduced lunch eligibility rates, we recommend NCC reapply for participation in NSLP and SBP programs after the suspension period has ended, and issue a request for proposal for a

food service vendor to provide the meal program. An experienced vendor will ensure ongoing compliance with NSLP rules regarding the content of meals, an area of non-compliance noted by FDACS when announcing the suspension. If NCC participates in federal meal programs in the future, we recommend the governing board monitor the program on at least a quarterly basis to ensure the Food Service Director or Manager participates in all required training per FDACS, any corrective action plans are promptly implemented, and financial reporting, including claims, are processed correctly.

Facilities

Optima's Area Operations Manager visited the school and noted the excellent condition of the buildings and grounds. Security upgrades were noticeable. We recommend the governing board, perhaps in conjunction with a finance or strategic planning committee, review the topic of a reserve account for future repairs and maintenance. (See Exhibit D)

Summary

Overall, NCC's program was observed to be organized, efficient, and guided by the capable leadership of Mr. Potter and Ms. Irons, and a very faithful governing board. Optima recognizes the long-term service of the prior business and finance manager, Mr. Ken Miller, and appreciates his commitment to the school. Our recommendations for improvement focus on finance, compliance, and curriculum and instruction-specifically ensuring the academic program aligns to the charter contract and returns the school to high academic achievement. We appreciate the opportunity to work with NCC and we are available to assist in implementing any of the recommendations within this report at the request of the board.



APPENDIX A

Schedule of State Processing Dates

2022-23 through 2025-26

2022-23

Survey 1

Survey Week: July 11 - 15, 2022

Due Date: July 29, 2022

State Processing: July 25 – September 9, 2022 Final Update/Amendment Date: September 30, 2022

Survey 2

Survey Week: October 10 - 14, 2022

Due Date: October 21, 2022

State Processing: October 17 – November 4, 2022 Final Update/Amendment Date: December 15, 2022

Survey 3

Survey Week: February 6 – 10, 2023

Due Date: February 17, 2023

State Processing: February 13 – March 3, 2023 Final Update/Amendment Date: April 15, 2023

Survey 4

Survey Week: June 12 - 16, 2023

Due Date: June 30, 2023

State Processing: June 19 – July 7, 2023

Final Update/Amendment Date: August 15, 2023

2024-25

Survey 1

Survey Week: July 8 - 12, 2024

Due Date: July 26, 2024

State Processing: July 22 – September 6, 2024 Final Update/Amendment Date: September 30, 2024

Survey 2

Survey Week: October 7 – 11, 2024

Due Date: October 18, 2024

State Processing: October 14 – November 1, 2024 Final Update/Amendment Date: December 15, 2024

Survey 3

Survey Week: February 3 – 7, 2025

Due Date: February 14, 2025

State Processing: February 10 – 28, 2025 Final Update/Amendment Date: April 15, 2025

Survey 4

Survey Week: June 16 - 20, 2025

Due Date: July 3, 2025

State Processing: June 23 - July 11, 2025

Final Update/Amendment Date: August 15, 2025

2023-24

Survey 1

Survey Week: July10 - 14, 2023

Due Date: July 28, 2023

State Processing: July 24 – September 8, 2023 Final Update/Amendment Date: September 30, 2023

Survey 2

Survey Week: October 9 – 13, 2023

Due Date: October 20, 2023

State Processing: October 16 – November 3, 2023 Final Update/Amendment Date: December 15, 2023

Survey 3

Survey Week: February 5 – 9, 2024

Due Date: February 16, 2024

State Processing: February 12 – March 1, 2024 Final Update/Amendment Date: April 15, 2024

Survey 4

Survey Week: June 10 - 14, 2024

Due Date: June 28, 2024

State Processing: June 17 – July 5, 2024

Final Update/Amendment Date: August 15, 2024

2025-26

Survey 1

Survey Week: July 14 – 18, 2025

Due Date: August 1, 2025

State Processing: July 28 – September 12, 2025 Final Update/Amendment Date: September 30, 2025

Survey 2

Survey Week: October 6 – 10, 2025

Due Date: October 17, 2025

State Processing: October 13 – 31, 2025

Final Update/Amendment Date: December 15, 2025

Survey 3

Survey Week: February 2 – 6, 2026

Due Date: February 13, 2026

State Processing: February 9 - 27,2026

Final Update/Amendment Date: April 15, 2026

Survey 4

Survey Week: June 15 − 19, 2026

Due Date: July 3, 2026

State Processing: June 22 – July 10, 2026

Final Update/Amendment Date: August 15, 2026



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 03/02/2022

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed.

	sobrogation is waived, subject to is certificate does not confer rights to						may require	an endorsement. A state	ment	on	
PRODUCER						CONTACT Susan Newport					
Eais	Insurance & Risk Advisors				NAME: PHONE (A/C, No, Ext): (A/C, No, Ext): (A/C, No):						
250 International Parkway						E-MAIL speakport@egisadvisors.com					
Suite 260					ADDRES	15.					
	e Mary			FL 32746		Clasida la	surer(s) Affor Isurance Allian	DING COVERAGE		NAIC # 11111	
INSU	•		_	TL 32740	INSURE	NA.	isurarioe Amari			,,,,,,	
IMSU	KED				INSURE						
	North County Charles Elementer	or Coh	sool #	Enno	INSURE	RC:					
	North County Charter Elementar	y Str	1001, #	5003	INSURE	RD:					
	6640 Old Dixie Hwy			EL 00007	INSURE	RE:					
_	Vero Beach			FL 32967	INSURE	RF:					
				NUMBER: Liability School	_			REVISION NUMBER:			
	IIS IS TO CERTIFY THAT THE POLICIES OF I DICATED. NOTWITHSTANDING ANY REQUI										
	ERTIFICATE MAY BE ISSUED OR MAY PERTA										
	CLUSIONS AND CONDITIONS OF SUCH PO				REDUC						
insr Ltr	TYPE OF INSURANCE	INSD	SUBR WVD	POLICY NUMBER		POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMIT	s		
	COMMERCIAL GENERAL LIABILITY							EACH OCCURRENCE	\$ 1,00	00,000	
	CLAIMS-MADE X OCCUR							DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ Inclu	uded	
								MED EXP (Any one person)	\$ 5,00)0	
Α		Υ	Y	70122051	i	07/01/2022	07/01/2023	PERSONAL & ADV INJURY	\$ Inch	u d ed	
	GEN'L AGGREGATE LIMIT APPLIES PER:							GENERAL AGGREGATE	\$ 3,00	00,000	
	POLICY PRO-							PRODUCTS - COMP/OP AGG	\$ Inclu	uded	
	OTHER:							Employe Benefits	\$ 1,00	00,000	
	AUTOMOBILE LIABILITY							COMBINED SINGLE LIMIT (Ea accident)	\$ 1,00	00,000	
	X ANY AUTO						İ	BODILY INJURY (Per person)	\$		
Α	OWNED SCHEDULED AUTOS			70122051		07/01/2022	07/01/2023	BODILY INJURY (Per accident)	\$		
	HIRED NON-OWNED AUTOS ONLY							PROPERTY DAMAGE (Per accident)	\$		
	1,0,000 0,10							,	\$		
	UMBRELLA LIAB OCCUR							EACH OCCURRENCE	\$		
	EXCESS LIAB CLAIMS-MADE							AGGREGATE	\$		
	DED RETENTION \$								\$		
	WORKERS COMPENSATION							PER OTH- STATUTE ER			
	AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE	NI A						E.L. EACH ACCIDENT	\$		
	OFFICER/MEMBER EXCLUDED? (Mandatory in NH)	N/A						E.L. DISEASE - EA EMPLOYEE	\$		
	if yes, describe under DESCRIPTION OF OPERATIONS below							E.L. DISEASE - POLICY LIMIT	\$		
	School Leaders Liability & Employment							Per Claim	\$3,0	000,000	
Α	Practices Liability & Employment			70122051		07/01/2022	07/01/2023	Aggregate	\$3,0	000,000	
	-							Deductible	\$2,5	500	
DESC	RIPTION OF OPERATIONS / LOCATIONS / VEHICLE	S (AC	ORD 1	01, Additional Remarks Schedule,	may be a	ttached if more s	pace is required)				
Sch notie	The School Board of Indian River County, and its members, officers, employees are included as an Additional Insured with respect to North County Charter School (5003) located at 6640 Old Dixie Hwy, Vero Beach, FL 32967. A waiver of subrogation is provided and coverage is primary. A minimum 30 days notice will be provided to the Certificate Holder for coverage cancellation. Note: The most we will pay is further limited by the limitation set forth in Section 768.28(5), Florida Statutes (2010) or equivalent limitations of successor law which are applicable at the time of loss.										
Sexual Abuse & Molestation: \$1,000,000 Each Occurrence/Aggregate \$1,000,000											
CERTIFICATE HOLDER CANCELLATION											
	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.										

P.O. Box 100085 - HO

GA 30096

AUTHORIZED REPRESENTATIVE

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Duluth

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4	COL	
1		W. R.
8 1		

CERTIFICATE OF PROPERTY INSURANCE

DATE (MM/DD/YYYY) 03/02/2022

1 6	CER1	TFICATE DOE DW. THIS CER	S NOT AFFIRM. TIFICATE OF IN	A MATTER OF INFORMATION ONLY A ATIVELY OR NEGATIVELY AMEND, EX ISURANCE DOES NOT CONSTITUTE A R, AND THE CERTIFICATE HOLDER.	TEND OR ALTER	THE COVERAGE	AFFOR	RDED BY THE POL	ICIES	i	
100	DUC		UN I NODUCEI	NAME THE CENTIFICATE HOLDER.	CONTACT C.	CONTACT Susan Newport					
		urance & Risk A	dvisors		NAME: Susair Newport PHONE (A/C, No, Ext): (561) 717-2927 (A/C, No,): (A/C, No):						
1		rnational Parkw			E-MAIL CD	ewport@egisadvisor	rs.com	(A/C, No):			
Su	ite 26	0			ADDRESS.	00001110					
Lal	ce Ma	гу		FL 32746	CUSTOMER ID:		DDING	NOVED A DE		NAIG#	
INS	URED				INSUREIX A.	INSURER(S) AFFOI orida Insurance Alliar		OVERAGE		NAIC# 37540	
√ No	rth Cr	nunty Charter Fl	lementary School	#5003	INSURER B:						
1		d Dixie Hwy	omentary coridor	, #5000	INSURER C:						
1	o Be	-		FL 32967	INSURER D :						
1				, 2	INSURER E :						
00	VER	AGES		CERTIFICATE NUMBER: Master Pro	INSURER F :		DEVIS	SION NUMBER:			
~			DESCRIPTION OF PR	OPERTY (Attach ACORD 101, Additional Remarks	• •	is required)	IXEVI	SICH HUMBER.			
.[.[.[.[.]	HIS IS	S TO CERTIFY T ATED. NOTWITH FICATE MAY BE	HAT THE POLICIE ISTANDING ANY I ISSUED OR MAY	: 6640 Old Dixie Hwy, Vero Beach, FL 329 :S OF INSURANCE LISTED BELOW HAVE BE REQUIREMENT, TERM OR CONDITION OF A PERTAIN, THE INSURANCE AFFORDED BY	EN ISSUED TO THE NY CONTRACT OR C THE POLICIES DESC	OTHER DOCUMENT ' CRIBED HEREIN IS S	WITH R	RESPECT TO WHICH T	HIS	-	
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LTR		PROPERTY			DATE (MM/DD/YYYY)	DATE (MM/DD/YYYY)		BUILDING	s 6,89		
(JSES OF LOSS	DEDUCTIBLES					PERSONAL PROPERTY	\$ 350		
1	-	BASIC	BUILDING	1				BUSINESS INCOME			
1	\$2,500						-	EXTRA EXPENSE	\$ 1,000,000 \$ 1,000,000		
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7		EQUIPMENT BRE	AKDOWN				\vdash		\$		
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				CORD 101, Additional Remarks Schedule, may be a prage limit. A minimum 30 days notice will be			coverag	ge cancellation.			
CE	715	CATE HOLDE	R		CANCELLATIO	ON					
ÇEI	School Board of Indian River County Insurance Compliance P.O. Box 100085 - HO					OF THE ABOVE DE TON DATE THEREOF E WITH THE POLICY	F, NOTI	ED POLICIES BE CAN CE WILL BE DELIVER /ISIONS.		D BEFORE	
1					AUTHORIZED REP	RESENTATIVE		_			
	Duiuth GA 30096					But Gunard					

Division of Food, Nutrition and Wellness 1-800-504-6609 (850) 617-7402 Fax



THE HOLLAND BUILDING, SUITE 120 600 SOUTH CALHOUN STREET TALLAHASSEE, FLORIDA 32399-0001

FLORIDA DEPARTMENT OF AGRICULTURE AND CONSUMER SERVICES COMMISSIONER WILTON SIMPSON

January 5, 2023

NOTICE OF ACTION

Certified Mail Receipt No: 7012 1640 0001 4759 0276 North County Charter School (#349) Mr. Kenneth Miller, Food Service Director/Manager Dr. Jessica Keaton, Wellness Coordinator 6640 Old Dixie Hwy Vero Beach, Florida 32967-5913

The Florida Department of Agriculture and Consumer Services, Division of Food, Nutrition and Wellness (Department), conducted a School Meals Administrative Review ("Administrative Review") of North County Charter School's (Sponsor or School Food Authority) National School Lunch Program (NSLP) and School Breakfast Program (SBP) operations. The Administrative Review was conducted on April 19, 2022 through June 3, 2022, and the month of review was February 2022; portions of the Sponsor's participation during the 2020-2021 school year were also reviewed. Based on the Sponsor's failure to complete a Corrective Action included in a previously issued Administrative Review, the Sponsor was declared Seriously Deficient. The Notice of Action declaring the Sponsor Seriously Deficient is attached hereto, and incorporated herein, as Exhibit 1.

Based upon the Sponsor's continued failure to complete a Corrective Action included in a previously issued Administrative Review, the Department finds the Sponsor in violation of Child Nutrition Program standards as set forth in Count 1 and invokes its jurisdiction to take agency action to suspend the Sponsor.

I. JURISDICTION

- 1. The Department is the state agency charged with administering and regulating Child Nutrition Programs pursuant to 2 C.F.R. 200, 7 C.F.R. parts 210, 220, and 245, Chapter 595, Florida Statutes, and Chapters 5P-1 and 5P-2, Florida Administrative Code (F.A.C.).
- 2. At all times material hereto, the Sponsor operated a private, non-profit organization that operated the National School Lunch Program (NSLP) and School Breakfast Program (SBP) pursuant to 2 C.F.R. part 200, 7 C.F.R. parts 210, 220 and 245, Chapter 595, Florida Statutes,

Chapters 5P-1 and 5P-2, F.A.C., and the Division of Food, Nutrition and Wellness' Child Nutrition Programs Agreement. See Child Nutrition Programs Agreement attached hereto, and incorporated herein, as Exhibit 2.

- 3. At all times material hereto, the Sponsor, a private, non-profit organization located at 6640 Old Dixie Hwy, Vero Beach, Florida 32967-5913, operated the National School Lunch Program (NSLP) and School Breakfast Program (SBP).
- 4. The Department has jurisdiction pursuant to its designation in section 595.404, Florida Statutes, as the State Agency responsible for administering and regulating the USDA's Child Nutrition Programs in Florida, to include the National School Lunch Program (NSLP) and School Breakfast Program (SBP).
- 5. In accordance with 7 CFR § 210.19(a)(3), the Department shall ensure school food authorities comply with the applicable provisions of this part through audits, administrative reviews, technical assistance, training guidance materials or other compliance assurance processes.

II. MATERIAL ALLEGATIONS

- 6. On April 19, 2022 through June 3, 2022, the Department conducted a 2021-2022 School Meals Administrative Review ("Administrative Review") of the Sponsor's National School Lunch Program (NSLP) and School Breakfast Program (SBP). Portions of the Sponsor's participation during the 2020-2021 school year were also reviewed.
- 7. On October 12, 2022, as a result of the Sponsor's failure to submit a corrective action plan or complete corrective action included in the June 13, 2022, 2021-2022 Administrative Review Report, the Department issued a Notice of Action to the Sponsor declaring the Sponsor seriously deficient. See Exhibit 1, pages 1 through 4.
- 8. The Notice of Action was emailed on October 12, 2022 and sent certified mail on October 13, 2022. The Notice of Action was considered received by the Sponsor on October 18, 2022.
- 9. The October 12, 2022 Notice of Action notified the Sponsor of the required corrective actions necessary to bring the Sponsor into compliance and that the Sponsor was required to submit a corrective action plan within thirty (30) days of receipt of the Notice of Action.
 - 10. The corrective action plan was therefore due to the Department on November 16, 2022.
- 11. As of December 16, 2022, the Sponsor has failed to submit a corrective action plan correcting the deficiencies cited in the Notice of Action it received on October 17, 2022.
- 12. A sponsor's failure to submit a corrective action plan that permanently corrects all causes for being declared Seriously Deficient and to implement the required corrective actions may result in suspension of a sponsor from program participation.

III. REGULATORY VIOLATIONS

COUNT I Suspension

- 1. The Department re-alleges and adopts paragraphs numbered one (1) through twelve (12) as set forth herein.
- 2. The Sponsor violated Rule 5P-1.004(1)(a)2, F.A.C., when it failed to submit a corrective action plan to permanently correct all causes for being declared Seriously Deficient and the required corrective actions were not implemented in response to the Notice of Action received by the Sponsor on October 17, 2022, within thirty (30) days of receipt.

Rule 5P-1.004(1)(a)2., F.A.C., provides in pertinent part:

The department will notify the Sponsor or Recipient Agency in a Notice of Action, via email and certified mail, return receipt requested, that the Sponsor or Recipient Agency has been declared Seriously Deficient, the causes for Seriously Deficient status, and the required Corrective Actions to bring the Sponsor back into compliance with chapter 595, F.S., and the rules adopted thereunder. The Sponsor or Recipient Agency will have thirty (30) days from the date it receives the Notice of Action to submit a corrective action plan with supporting documentation to the department ...

- a. The corrective action plan must include:
- I. Each identified program deficiency;
- II. The corrective action required;
- III. The timeframe by which the corrective action will be, or was completed; and IV. Documentation to demonstrate corrective action was completed as prescribed in the Administrative Review Report.

. . . .

- c. If after thirty (30) days from the date of receipt for the Notice of Action, the Sponsor or Recipient Agency fails to respond to the Notice of Action or the corrective action plan does not permanently correct all causes for being declared Seriously Deficient and implement the required Corrective Actions, the department shall move to suspend the Sponsor or Recipient Agency under paragraph (b) of this rule.
- 3. Rule 5P-1.004(1)(b)1-2, F.A.C., provides in pertinent part:
 - 1. If after thirty (30) days from the date of receipt for the Notice of Action, the Sponsor or Recipient Agency fails to submit a corrective action plan with supporting documentation that permanently corrects all causes for being declared Seriously Deficient and implements the required Corrective Actions or fails to respond to the Notice of Action, the Sponsor or Recipient Agency will be suspended from program operations for one (1) calendar year from the original date of receipt of the Notice of Action.

- 2. While suspended, Sponsors or Recipient Agencies shall not participate in any Child Nutrition or Food Distribution Program from which they were suspended to include receiving USDA Foods or obtaining related funds.
- 4. Based on the foregoing, the Sponsor failed to submit a correction action plan to permanently correct all causes for being declared Seriously Deficient in response to the Notice of Action it received on October 17, 2022, and thereby, shall be suspended from participating in the NSLP and SBP for a period of one (1) year.

WHEREFORE, the Department has jurisdiction and grounds to impose penalties and sanctions against the Sponsor.

IV. AGENCY ACTION

Suspension

The Sponsor, its officers, board members and program officials as listed collectively in Exhibit 3, attached hereto and incorporated herein, including, but not limited to Mr. Kenneth Miller and Dr. Jessica Keaton, are suspended from participation in the NSLP and SBP for a period of one year, beginning the day this Notice of Action is received, pursuant to Rule 5P-1.004(1)(b), F.A.C.

i. The Sponsor, its officers, board members and program officials (collectively, the "Sponsor"), were declared Seriously Deficient pursuant to Rule 5P-1.004(1)(a)1.b., Florida Administrative Code, and failed to submit a corrective action plan to permanently correct the deficiencies as required under Rule 5P-1.004(1)(a)2.c., F.A.C.

Rule 5P-1.004(1)(a)2.c., F.A.C., provides in pertinent part,

"If after thirty (30) days from the date of receipt for the Notice of Action, the Sponsor or Recipient Agency fails to respond to the Notice of Action or the corrective action plan does not permanently correct all causes for being declared Seriously Deficient and implement the required Corrective Actions, the department shall move to suspend the Sponsor or Recipient Agency under paragraph (b) of this rule."

- ii. Rule 5P-1.004(1)(b)1-2, F.A.C., provides in pertinent part:
 - 1. If after thirty (30) days from the date of receipt for the Notice of Action, the Sponsor or Recipient Agency fails to submit a corrective action plan with supporting documentation that permanently corrects all causes for being declared Seriously Deficient and implements the required Corrective Actions or fails to respond to the Notice of Action, the Sponsor or Recipient Agency will be suspended from program operations for one (1) calendar year from the original date of receipt of the Notice of Action.

2. While suspended, Sponsors or Recipient Agencies shall not participate in any Child Nutrition or Food Distribution Program from which they were suspended to include receiving USDA Foods or obtaining related funds.

Pursuant to Rule 5P-1.004(1)(b)3., F.A.C., "[a]fter one (1) year suspension, and, if applicable, the Sponsor or Recipient Agency has met all requirements in a written settlement agreement, the Sponsor or Recipient Agency may reapply for the Child Nutrition or Food Distribution Program from which they were suspended, subject to any deadlines for submitting applications."

NOTICE OF RIGHT TO APPEAL

Rule 5P-1.002, F.A.C., sets forth the Sponsor's appeal rights and the appeal procedures. Please find enclosed, a copy of Rule 5P-1.002, F.A.C.

Rule 5P-1.002(3), Florida Administrative Code, prescribes a right to appeal the following agency actions:

- (a) A denial of an application for participation;
- (b) A denial of a Sponsor's request for an advance payment;
- (c) A denial of a Sponsor's claim for reimbursement (except for late submission under 7 CFR 225.9(d)(6));
- (d) The department's refusal to forward to FNS an exception request by the Sponsor for payment of a late claim or a request for an upward adjustment to a claim;
- (e) A claim against a Sponsor or Recipient Agency for remittance of a payment;
- (f) The termination of the Sponsor, Recipient Agency, or a Site;
- (g) A denial of a Sponsor's application for a Site;
- (h) The suspension of a Sponsor or Recipient Agency, or
- (i) The imposition of an administrative fine.

The request for appeal <u>must be in writing and clearly identify the action being appealed.</u>
The written request for appeal must include:

- 1) The date the Appellant received the Notice of Action;
- 2) The name, address, any email address, any facsimile number, and telephone number of the Appellant;
- 3) A concise statement of the facts alleged, including the specific facts the Appellant contends warrant reversal or modification of the department's proposed action;
- 4) A statement of the specific rules or statutes, if any, the Appellant contends require reversal or modification of the agency's proposed action, including an explanation of how the alleged facts relate to the specific rules or statutes;
- 5) A statement of the relief sought by the Appellant;
- 6) A copy of the Notice of Action issued; and
- 7) State whether a hearing or a review of written documentation is desired. See Fla. Admin. Code R. 5P-1.002.

If a hearing is not specifically requested, the hearing officer will conduct the appeal by review of the written documentation received in accordance with Rule 5P-1.002(5)(a)-(i), Florida Administrative Code. The Appellant can request the review of any information upon which the agency action was based.

The request for appeal and all written documentation should be submitted to:

Florida Department of Agriculture and Consumer Services ATTN: Hearing Official, Food, Nutrition and Wellness 600 S. Calhoun Street, Suite 120 (H2) Tallahassee, FL 32399

DEADLINE TO REQUEST AN APPEAL

The written request for <u>appeal must be postmarked within ten (10) calendar days</u> from the receipt of this Notice of Action. Should no request for an appeal be received within the time allowed, the agency action will result in the issuance of a Default Final Determination.

The Appellant may submit additional written documentation for review by the hearing official either with the request for appeal or within seven (7) calendar days of the date the Appellant submitted the request for appeal. The Appellant can request the review of any information upon which the agency action was based.

Respectfully submitted this 5th day of January, 2023,

Nathalie Williams, Chief

Northalie P. Williams

Bureau of Compliance and Program Integrity

Florida Department of Agriculture &

Consumer Services

600 S. Calhoun Street, Ste. 235

Tallahassee, Florida 32399

(p) 850-617-7666

Nathalie.Williams@FDACS.gov



Operations CMO Assessment

23 Feb 2023 / Tama Williams

Complete

Score

89.39% Flagged items

6 Actions

0

Site Conducted

Marked as 'my site is not listed

here'

Conducted On

23.02.2023 09:06 EST

Prepared By

Tama Williams

Location

6640 Old Dixie Hwy Vero Beach FL 32967 United States (27.714072250459072, -80.42051233609627)

Flagged items		6 flagged
Facilities / Front Office Robocall System for Attendance?		No
Facilities / Carline Staggered Drop Off/Pick Up Times should consider in the future if taking on 100 more enrollments (to	o fill enrollment	No s recently lost)
Food Service / Serving Line Marketing Materials and Menu Displayed		No
Food Service / Staffing Uniforms and Name Tags		No
Programs / Clubs Clubs Offered		No
Programs / Sports Sports Offered?		No

Facilities 2 flagged, 95.24%

Grounds 100%

Is Lawn Care Outsourced?

Shrubs, Trees & Beds

Overall Lawncare Condition

Pest Control in Place?

Retention Area Onsite?

Irrigation System

Exterior I	Building
-------------------	----------

Overall Paint Condition

Parking Lot condition

Adequate Lighting

changing entire school to LED soon

Windows Clean

Walkways

Number of Parking Spaces

88 spots

Fields & Play Areas

Overall Equipment Condition

Play Area Secure?

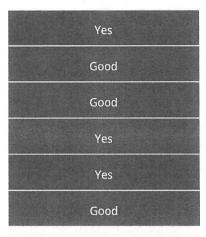
6 ft fence surrounding

Play Area Clean?

Is Play Area Grass, Astro Turf or Mulch

Field Conditions

Is Field Grass or Astro Turf?



100%

Good	
Good	
Good	

Good Good

100%

Good	
Yes	

Yes

mulch

Good

mulch

Security 100% **Perimeter Fencing?** Yes 6 ft **Lighting Adequate?** Yes **School Entry Points Secure?** Yes 2 point entry to get past lobby, secure gate for other entry points **Emergency Alert System In Place?** Yes Centegix, and Raptor for front desk check in **Drills Conducted and Compliant?** Yes monthly and per semester **Dedicated SRO on site?** Yes **Interior Building** 100% **Overall Cleanliness** Good Is Custodial Self-Op or Outcourced? Self Op **Interior Paint Condition** Good Hallway(s) Floor Condition Good Classroom(s) Floor Condition N/A **Restroom Cleanliness** Good Clinic 100% School Nurse Onsite? Yes **Wellness Posters** Yes **Medications Secured** Yes **Records Secured** Yes **Wellness Policy** Yes

100%

Administration Area

Overali Cleanliness	Good
Overall Organization	Yes
Secure Area	Yes
Front Office	1 flagged, 80%
Staffing Model	1 receptionist, back up filler person
Customer Service Flow	Yes
Cleanliness and Organized	Yes
Visitor Management System?	Yes
Raptor	
Secure Area?	Yes
Robocall System for Attendance?	No
Carline	1 flagged, 66.67%
Staffing Model	Yes
aprox 7 - Admin, SRO, 3 kitchen staff	
Busses Available?	Yes
Number of Lanes	2
Type of Dismissal System being utilized	PA system
Staggered Drop Off/Pick Up Times	No
should consider in the future if taking on 100 more enrollments (to	o fill enrollments recently lost)
Dismissal Length of Time in Minutes	25
Custodial Staffing & Equipment	
Staffing Model	3

Equipment On Hand

basic cleaning equipment , brooms, mops, proper disinfecting - no large equimpment items CMMS Software?

process is texting facility manager, or walkie talkie. Facilities then decides priority of item. This process seems to be working well based on the size of the school, and the long term staff knowledge

75%

Meal Program

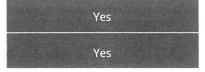
NSLP

NSLP suspended 1 year. May re apply Jan 5 with action items

FDC Percentage

CEP

Breakfast, Lunch and Snack Served?



Breakfast and Lunch Participation %

approximate number

Overall Meal Program

Staffing

Is Staffing Adequate

Is Staff Personable and Professional

long term staff

Uniforms and Name Tags

Good

1 flagged, 66.67%

Υ

Yes

No

Programs

2 flagged, 71.43%

BASE 100%

Before School Care

After School Care

Yes Yes

aprox 70-75 students enrolled , great space, plenty of activity options available, clean , organized. charging \$35 a week to parents

Labor Model 1 FT - 1 PT

recommend staffing up

Self-Op or Outsourced? Self op

Any Non-Base Related Programs? Girls on the run , track

Clubs 1 flagged, 0%

Clubs Offered No

Active Clubs Girls on the run , track

Sports 1 flagged, 0%

Sports Offered? No

Active Sports

Girls on the run , track - does
not compete

PTC 100%

Is there a PTC Yes

Volunteer program of about 10 parents , no offical board or committees, however parent volunteers do work on fundraising items. This area could be grown more, volunteers utilized and organized more.

Social Media

School Facebook Page Yes

Who Manages the FB Page? principal

Other Social Media?

Asset Management

100%

Assets Being Managed?

consider inventory system

System being Utilized

Yes

spreadsheet

